

# AGENDA FOR THE PEOPLE COMMITTEE WEDNESDAY 14 SEPTEMBER 2016 AT THE GUILDHALL OFFICES TOTNES

You are hereby SUMMONED to attend the meeting of the People Committee, which is to be held in the Guildhall, Totnes on **Wednesday 14 September 2016 at 12.00pm** for the purpose of transacting the following business:

No	Subject	Comments
1	To receive apologies and to confirm that any absence has the approval of the Committee.	
	The Committee will adjourn for the following item:	
	Public Engagement: A period of 15 minutes will be allowed for members of the public to ask questions or make comment regarding the work of the Committee or other items that affect Totnes.	
	The Committee will convene to consider the following items:	
2	To consider the funding and staffing implications of Christmas Community events in the Civic Hall.	Deputy Town Clerk
3	To receive an update about the Civic Hall and Guildhall.	Deputy Town Clerk
4	To consider a request for twinning with Totness, Suriname from Suriname Tourism Foundation.	Deputy Town Clerk
5	To discuss requirements from the Committee for allocations in next year's budget for 2017/18.	
6	To discuss a process for redrafting the Town Council Emergency Plan.	Enclosure
7	To review actions required on the Community Engagement Plan.	Enclosure
8	To receive an update on Neighbourhood Planning and Open Space and Recreation Policy – standing item.	Cllr Whitty
9	To receive an update on the Sport and Recreation consultation document.	Cllr Whitty
10	To receive an update on the Mansion and Caring Town Totnes – standing item.	Cllr Whitty and Cllr Vint
11	To receive an update on the emergency night shelter.	Cllr Whitty
12	To set a standing day and time bi-monthly for the Committee's future meetings.	

Catherine Marlton

Deputy Town Clerk



#### **Totnes Town Council Clerk**

4

Subject:

FW: Fw: Totness Suriname

Importance:

High

From: Jerry A-Kum - Suriname Tourism Foundation [mailto:director@surinametourism.sr]

Sent: 18 July 2016 13:00

To: 'Totnes Town Council Clerk' <clerk@totnestowncouncil.gov.uk>

Cc: Germaine Oostwijk - Suriname Tourism Foundation < germaine@surinametourism.sr >; Sharida Sewnath -

Suriname Tourism Foundation < sharida.sewnath@surinametourism.sr >

Subject: RE: Fw: Totness Suriname

Importance: High

Dear Helen,

Thank you so much for your email.

I am thinking of a twinning project to foster cooperation on tourism and other issues.

I know that many cities in Devon have namesakes abroad, but little is known on Totness in Suriname. The town and its district have a strong English presence, and are rich in culture, history and nature.

The twinning should therefore be an opportunity to not only strengthen the ties, but most importantly to establish a strong working relationship between Totnes UK and Totness Suriname.

We (Suriname Tourism Foundation) are taking the lead, but naturally we can look into other issues to include in the twinning.

I am excited about this opportunity and look forward to your reply.

Kind regards,

#### Jerry A-Kum

Managing Director Suriname Tourism Foundation Dr. J. F. Nassylaan #2 +597-424878



From: Jerry A-Kum - Suriname Tourism Foundation [mailto:director@surinametourism.sr]

**Sent:** Tuesday, June 21, 2016 11:51 AM **To:** 'enquire@totnesinformation.co.uk'

Subject: Totness Suriname

L.S,

I am writing from Suriname in South America. **Totness in Western Suriname** is a small town which represents a very strong British influence.

Places such as Clyde, Hamilton, Burnside and Friendship are well known.

Totness (Suriname) is the main town and principal area. I visited Totnes Devon several years ago and met with the mayor. It was my intention

to establish a twinning between Totness Suriname and Totnes England.

I am currently the Director of Tourism in Suriname and would like to follow-up on my initiative. Is it possible to send my request to the mayor?

I would love to hear from you.

Kind regards,

#### Jerry A-Kum MSc BA

Managing Director

Suriname Tourism Foundation

Dr. J. F. Nassylaan #2

+597-424878





#### TOTNES TOWN COUNCIL EMERGENCY PLAN

#### **Scope and Objectives**

The scope of work for the Totnes Town Council Emergency Plan is influenced by the proximity of Police, Fire and Medical Services which means that, in all but the most extreme cases, there should be quick access for the Emergency Services.

The prime objective for this document is to identify the resources that are available within the town to support the Emergency Services. The second objective is to assist other agencies to promote the importance of local emergency planning and to identify means of disseminating relevant information to householders and businesses.

#### **Risk Assessment**

See Annex A for Risk Assessment.

#### **Key Personnel**

The following personnel are to be keyholders and will be the initial point of contact in case of an emergency as identified by this document:

- 1. The Mayor
- 2. The Deputy Mayor
- 3. The Town Clerk
- 4. The Heritage Officer

#### Responsibilities of the keyholders

Person
Town Clerk annually and after any emergency
Keyholders as listed above
Keyholders as listed above
Keyholders as listed above
SHDC/DCC
Snow Warden

#### **Activating the Emergency Plan**

This plan will be activated whenever the Town Council keyholders consider it necessary. This will ordinarily mean a decision taken by a member of the key holding team in response to an emergency

situation. South Hams District Council will be advised that the Plan has been activated. The details of all Town Councillors are at Annex D in case of a need to advise all members.

#### Logging of Information during an Emergency

The Logging Sheet at Annex C is to be used to record all appropriate information during an emergency.

#### Distribution of the Plan

All members of the Town Council Devon and Cornwall Police Force Totnes Fire Station Leatside Surgery, Totnes

#### **Updating the Plan**

The plan will be updated by the Town Clerk annually and after any emergency situation.

#### **Emergency Respite Accommodation**

The following accommodation listing shows the resources available to the Town at very short notice and for 24/7 use.

Building	Address	Capacity and Facilities	Keyholder	Telephone No
Civic Hall	Civic Square, Totnes, TQ9	Seating, toilets, kitchen	Totnes Town Council as listed	01803 862147
The Guildhall	Ramparts Walk, Totnes, TQ9 5QH	Seating, toilets, tea and coffee making facilities	Totnes Town Council as listed above	01804 862147
Methodist Church	tbc			
Royal Seven Stars Hotel	tbc			

#### **Equipment available**

Emergency equipment will be kept in the Guildhall offices and will include the code to the Civic Hall for access and instructions on how to work the lighting and heating; contact details for all keyholders; torches etc.

# <u>Promoting the importance of local emergency planning and identifying suitable means of communication</u>

The Town Council undertakes to promote the importance of local emergency planning by a number of means and by utilising a variety of channels of communication, such as:

- publishing relevant articles within the Town Council's quarterly newsletter and on the Town Council's website;
- attending local community events and group meetings to talk about the issue of local emergency planning; this may include attending local business fora (for example Totnes Chamber of Commerce) to highlight in particular the merits of **Business Continuity Planning** for individual traders and small companies;
- by providing representation at relevant meetings at both District and County level;
- participating in any relevant local exercises

#### **List of Annexes**

- A Risk Assessment for Totnes
- B Description of categories of emergency
- C Logging Sheet
- D Details of town councillors
- E Contact details of other useful organisations



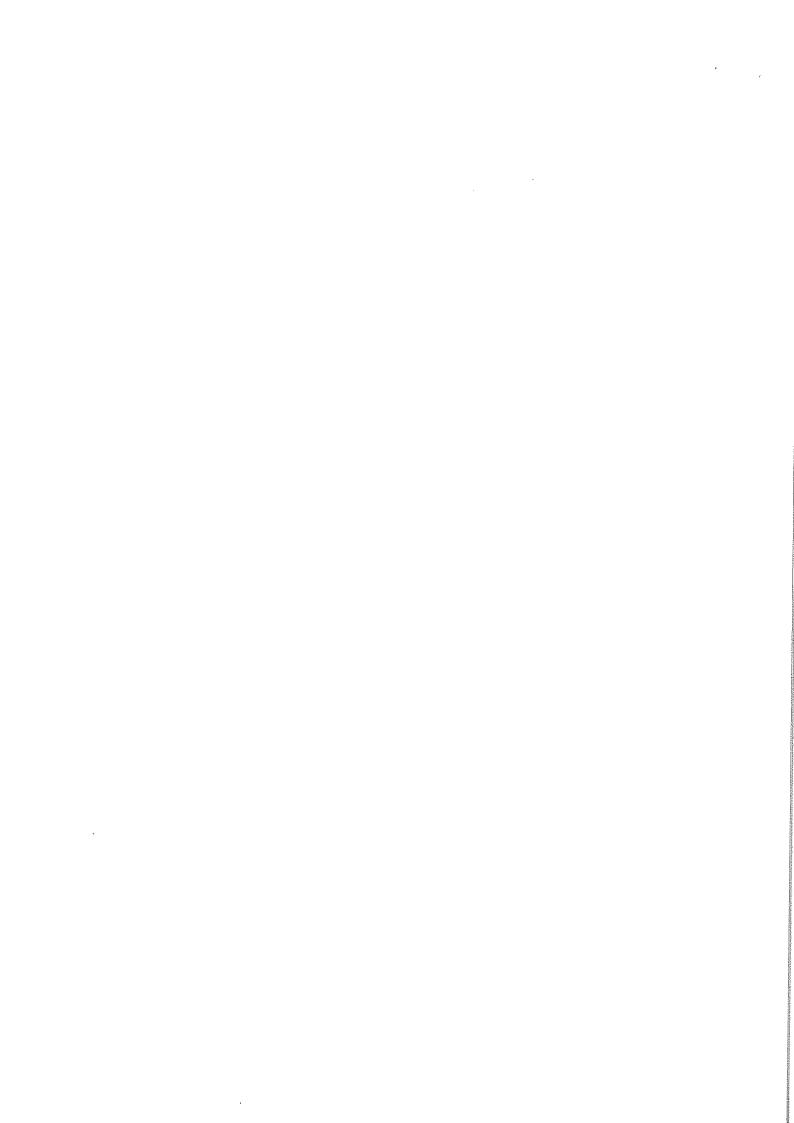
Risk	Likelihood	Score	Impact	Score	Consequence	Action to be Taken
Snow	Annual light falls Occasional heavy falls	7	Usually minor Occasionally heavy and prolonged	4	Major disruption to amenities and transport network because of steep hills Pedestrians in difficulty	Contact Snow Warden to supervise distribution of grit Publish list of SHDC priority car parks Publish list of grit box locations
Flooding	Major watercourses frequently flood during periods of prolonged rainfall	7	River may not subside quickly and there could be prolonged flood water	4	Properties and roads near watercourses will be affected	Monitor annually Designate respite buildings to provide immediate shelter
Wind	More Frequent in winter months	Ν ,	Occasionally severe	7	Risk of death or injury.  Potential for widespread damage to property and disruption to amenities particularly power and communications.  Emergency Services stretched therefore increased response times	If contacted by Emergency Services and depending on severity, implement Emergency Plan
Drought	Infrequent but possible in summer	v-1	Major disruption if service reduced	7	Restrictions on water usage. Use of standpipes. Greater consequences for certain groups – eg elderly people, people on dialysis	Assist after gaining advice from Emergency Services
Pandemic	Possible	₩.	This would come with the guidance of the local health authority	R	Risk of death. Danger of widespread infection and the need to isolate areas	Contact Health Authority for advice Cancel public meetings and gatherings

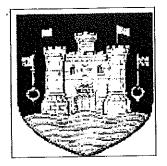
			away from line			
			Lesser impact further			
			to the line.			
	Impact on adjacent roads		immediately adjacent			IViain line
			environment			,
for evacuation	network	4	premises &	2	Possible	Kallway
To be kept informed if needed	Major disruption to rail		Major impact on		• •	
			substances involved			- Application and the second
			and/or Hazardous			
	road traffic		vehicles			Toutes
	Disruption due to diverted		environment if heavy			All through
for evacuation	environment.	4	property &	Λ	רכטטוטות	All the cont
To be kept informed if needed	Danger to life, property and		Major impact to life,	)		Road
Services	and environment	4	area of incident	H	Possible	Gas pipeline
if requested by Emergency	Major impact to life, property		Severe in immediate			-
To implement Emergency Plan			•			
					THAT THE PARTY OF	1000
	Road closures	4	property nearby	ω	Possible	Street
accommodation as required	Smoke funnels		Major impact to		:	Fire in High
provide respite	for fire engines					
Activate emergency plan to	Access difficult and restricted					
Action to be Taken	Consequence	Score	Impact	Score	Likelinood	NON
	Date Completed 29/11/2011	Date Col	CONTINUALION	)		Pick.
		STREET THE COURT OF THE			TOR TOTARS	RISK ASSESSMENT FOR HOTURS

Action	Recommendations	Town Council Recommendation	Implementation Date
Councillors			
The name of <i>Lead</i> Councillor should be renamed <i>Link</i> Councillor to reflect the role undertaken.	Complete		May 2015
Create Role Description for councillors which emphasises the importance of communication.	This needs to be produced to help councillors with their Link roles.		November 2015
"Tea and Councillor!" sessions in Guildhall from 6 pm for informal sharing of ideas etc before every full Council meeting. Rota of 2 councillors per session.	This is not the right format — not considered any further.		
Set up a series of Councillor Surgeries in the Lobby of the Civic Hall monthly from September: rota of 2 councillors per session.	Agreed that this should be implemented and that other areas of the town should be used such as St John's Church, Daisy Centre and Follaton Community Centre.		
Allocate councillors to a section of the town as the Council Link for that area.	Too complicated – not considered further at this time.		
Mayor or Link Councillors to attend key meetings.	This should be incorporated into the Link Councillor Role Description.		
Use pubs/cafes/Civic Hall foyer to talk/listen to public (rota of the willing) – select 2/3 times of day in different places.	To be rolled into Councillor Surgeries in the Civic Hall.		
Use the Neighbourhood Planning process to trial some new ways of working with the community and evaluate their effectiveness for potential future use (e.g sofas/giraffes, cafes, pubs, community group meetings etc. use questionnaires, or student research help to do the evaluations).  Managed by Neighbourhood Planning Group with administrative help.	Ongoing with NP and Atmos. Develop some of the NP consultation processes into the way the Council works in future.		
Pot luck suppers	Not considered further.		

May 2015	complete and ongoing.	Meeting to disseminate information.
	area. Town Council website has calendars for our meetings and events.	Times.
	of Council works and to whom to report different issues. We need to provide better links through our own website to the key functions of other councils such as highways, housing etc. We could also provide signposting to services such as CAB.	Negotiate a What's On section in the Totage
	on the website. Initial content to be provided by NP Group and potential to take interesting dates/events from TIC website.  There needs to be a standard, recognisable format so that people associate it with the Town Council each time.  A key message that needs to be conveyed is how the three layers.	if agreed format, frequency, editorial process, printing, distribution.
	Recommend that we produce 3 copies of Totnes Matters for autumn, spring and summer — to be published in the Totnes  News or independently, whichever is cheaper. Electronic version	Agreement of Town Council on the reinstatement of Totnes matters as also proposed through the Neighbourhood plans
	Investigate free social media session for councillors — Cosmic. Councillors need to be allowed to use electronic media during meetings as required for linked social media or for e agendas.	social media.
	Business Review.  Twitter — follow all local businesses to build up followers.	
	Website – upgrade to provide mobile compatibility and more modern format. Need to have distribution list for e newsletters.  TIC website needs to be updated – this will be done as part of the	with the TIC website. Revisit social media options. Managed by administration
	site. The Town Council has been offered a panel for our use and it was recommended that we accept this, subject to checking the size of the panel.  If the format of this board works then there could be more around key locations in the town.	provide easy identification of new notices for members of the public.  Managed by administration.
	Shady Garden group is investigating having a notice heard on the	Managed by: administration.  Update/Revise the use of notice boards to
	necessary but that we need to have a link on our website to direct to the TIC website/FB page which will follow local sports	through an invitation to register through the press, current lead councillors, notices etc.
	A very time consuming task – it was agreed that this is not	Update the list of community groups
To the second se		Administration and IT

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Use recognisable colours/branding for	see notes on Totnes Matters issue and the need to provide a	•
notices in public places – schools/surgeries	clear and consistent format for the newsletter so that it is	
etc	recognisable.	
Meetings and Physical Presence		
Use different venues around the town for	it was recommended that this happens from now on. NB The	
Committee meetings: all committees to have	Council may not pay for a meeting space if there is one available	
at least one meeting in a venue other than	at no charge so we need to take this into account.	
2 Full Council meetings per year to be held in	It was recommended that the Operations Committee look into	1021
different venues – 1 in Follaton and 1 in	the fire safety and accessibility aspects of using the Guildhall	
Bridgetown. This should be well-publicised.	Chamber and that, until this is completed, Council meetings will	
5	need to be held in the Civic Hall. It was also recommended that	
	one meeting a year be held in Bridgetown and one in Follaton.	
Discuss the issue of visibility and accessibility	At present the recommendation is that the Town Council office	
of the Guildhall as a base for meetings and	needs to be signposted and the signs could include the town	
office.	crest so as to raise the profile. We should also advertise the	
	location of the Town Council through Totnes Matters.	
Develop Council property for community use	The Civic Hall and Guildhall are now being actively managed by	-
	the Assets Manager and the Council Venues WG. The Group is	
	looking into increasing public access to the buildings as an	-
	ongoing item.	
Revisit Public Question Time at meetings to	This was discussed at the last Mayors and Chairs meeting and it	
maximise its potential	was agreed that responses from councillors to public questions is	
	not appropriate. Items will all be referred in future to the	
	appropriate committee for further discussion. Interaction of the	
	Council with the public Is hampered by the lack of presentation	
	facilities: if questions were submitted in advance, we could	
	project them onto a screen for all present to see and engage	
	with.	
Clarify Advisory Groups/Forums	Standing Orders needs to be updated — HBEF and Public Space	
	Forum no longer exist.	
Application of the state of the		





# TOTNES TOWN COUNCIL

# GUILD OFFICES 5 RAMPARTS WALK TOTNES, DEVON. TQ9 5QH

01803-862147 - office@totnestowncouncil.gov.uk

# Totnes Town Council's response to the Plymouth City Council, South Hams District and West Devon Borough Councils consultation on a new Sports and Leisure Facilities Plan.

This response from the Town Council highlights what it has identified as the key priorities for developing sports and leisure facilities in Totnes (South Hams) for the next 18 years. In responding to this consultation, we have drawn on the consultation we are currently undertaking in connection with the development of a Neighbourhood Plan for Totnes.

In the Neighbourhood Plan consultation we have been asking residents to comment on all the Open Space Sport and Recreation facilities in the town, how they use them both in Open Space including playing pitches focussing as well on built facilities such as the leisure centre, the swimming pool, and specific club facilities to help shape the future of sport and leisure in Totnes.

The Open Space Sport and Recreation – Wellbeing Policy, will cover all indoor sport and leisure facilities, outdoor built facilities and waterfront activities. The response to the current consultation on the Sports and Leisure Facilities Plan will be extracted from the developing Open Space Sport and Recreation – Wellbeing policy and based on the evidence collected and the relevant SHDC documents consulted in developing the policy. This will be available through the NP website as it is collated and entered onto the site.

The Town Council would fully support the aspirations of the clubs and organisations and their proposals for their future development contained in the consultation response. They are aiming to build on the success of the Rio Olympics, fully supporting the National and Local - Health and Wellbeing strategies which encompass Sport and Recreation, see the activities of their clubs as a means of achieving this. All of the clubs encompass the age range from young to older participants including "Vetrans"! in their activities and welcome mixed gender participants.

Contact Tony Whitty Link Councillor for Open Space Sport and Recreation - <a href="mailto:tonywhitty@yahoo.com">tonywhitty@yahoo.com</a> or Guildhall Offices c/o Helen Nathanson, Clerk to Totnes Town Council.

#### Content:

- 1] Position Statement.
- 2] Indoor facilities [built facilities for outdoor Sport and Recreation activities].
  - 2.1] Borough Park Pavilions Leisure Centre
  - 2.2] The Rugby Club
  - 2.3] The Tennis Club
  - 2.4] The Bowls club
- 3] Outdoor Built Facilities
  - 3.1] All Weather pitch
  - 3.2] All Weather pitch Town -Priority.
  - 3.3] AWP/MUSA in Bridgetown
- 4] Waterfront [River Dart]
  - 4.1] The River Dart
  - 4.2] The Canoe Club
  - 4.3] Totnes Boating Association
  - 4.4] Sea Scout/scout centre
  - 4.5] Totnes Rowing Club
- 5] Assessment/Project Sheets. In second folder-landscape sheets.
  - 5.1] Indoor Facilities
  - 5.2] Outdoor Built facilities
  - 5.3] Waterfront River Dart facilities

## 1] Position Statement.

Totnes has been recognised as being in a difficult geographical position to deliver Sport and Recreation facilities, due to the physical constraints of its position and the historic nature of the town. This has resulted in the siting of the Sports and Recreation facilities in two primary positions at:

- [1]Borough Park, the only level public open space in the town and
- [2]at the local community college, KEVICCS.

The water based facilities are located along the River Dart which bisects the Town, dividing it into Totnes Town and Totnes Bridgetown.

Many rooms and halls around the town and in the neighbouring parishes are used to make up the deficiencies in available facilities. The banks of the river Dart have long been used as "beaches" for swimming and bathing as well as informal water based activities.

### 2] Indoor facilities

- 2.1] Borough Park is the site of the Pavilions Leisure Centre, it is a dual use centre between SHDC and TADPool [Totnes and District Swimming pool association], who manage their respective parts separately. It is a facility that has grown incrementally as developments were needed due to the numbers of the Totnes and District community who were using it, with the demand for better and a wider range of facilities increased it has increased to its present size. It started its development in 1974 as a community swimming pool initiative and the Sports hall was added by SHDC in 1997, the last addition to the facility. It is seen by the community in its consultation responses as in need of both upgrading and in the medium to Long term completely rebuilding it.
  - The issue in developing the park to create an outdoor gym and jogging track around the park, is a continuing one from the last consultation on the park several years ago.
- 2.2] The Rugby Club uses 2 pitches and has a club house based at Borough Park. The Rugby club does not have any dedicated changing rooms and they and visiting teams have to use changing rooms at the Pavilions leisure Centre on the opposite side of the park. It is outgrowing its current facilities and its plans are to build their own changing rooms and extend their existing facilities to cope with their increasing membership in all sections of the club. To enhance their training facility in the winter, they would aim to put into place illumination of their training area. Their intention is to take over the responsibility for the pitches, club house and its development under licence or asset transfer with the agreement of the landowner SHDC, allowing them to develop the extra facilities themselves. They would be seeking 106 monies and bidding into other sports grants to allow them to bid for match funding from their National Governing Body.
- 2.3] The Tennis Club has benefitted from renewed tennis courts [5 courts] over the past few years and its membership has increased. Its aim is to develop the land between the Bowls club and the tennis courts for new training/coaching rooms and changing rooms. They are also starting to plan for the renewal of the tennis courts on a 7 year cycle. Their intention is to take over the responsibility for the courts, club house and its development under licence or asset transfer with the agreement of the landowner SHDC, allowing them to develop the extra facilities themselves.
- **2.4] The Bowls club** also has the same aim as the Tennis and Rugby Club that is to take over the responsibility for the green, club house and its further development, enhancing the facilities for the coaching, training and changing, under licence or asset transfer with the agreement of the landowner SHDC.

## 3] All Weather pitch

**3.1] The All Weather pitch** at KEVICCS was a joint venture between Devon County Council and the KEVICCS Foundation Governors in 1989 providing what is believed to be the oldest All Weather Pitch [AWP] in community use in a school in Devon. It has been a dual use facility during its life and its replacement is proposed to be a dual use facility as well.

The condition of the All Weather Pitch is such that Hockey matches cannot be played on it, training and use of the pitch is presenting a Health and Safety hazard and it may well be on its last season of use. Through maintenance, its life span has been extended several times but the

condition of the base and the surface areas which have been patched are presenting a hazard. Several thousand pounds has had to be spent recently to ensure the safe condition of the electrics and safety fencing renewed.

- **3.2]** The renewal of the All Weather Pitch is acknowledged as the number 1 priority for the Sport and Recreation facility replacement in the town. This is evidenced by both the clubs and in the Neighbourhood plan consultation with the community.
- **3.3]** The lack of sporting and recreational facilities for all ages in Bridgetown, has been identified as a priority by Bridgetown Alive! It their input into the Neighbourhood Plan it was proposed that an All Weather Pitch or a MUSA should be considered in an appropriate position, potentially for use of the school as well as the residents.

## 4] Waterfront [River Dart]

**4.1] The River Dart** has been the major physical feature in the town since its inception under King Edward as a burgh to monitor and give security against the Viking invaders! It has always been a community facility both for necessities and recreational use.

At the present time there are 4 main clubs and organisations who use the river and the associated facilities i.e. slipways, moorings, river frontage etc. These are the Totnes Canoe club based above the weir, the Totnes Boating Association [TBA] based just below the old bridge in its rebuilt Boat/club House, the Sea Scouts based in an old centre just below the TBA and the Totnes Rowing Club based at the last building before Longmarsh car Park, beside the steeped quay and slipway.

4.2] The Canoe Club is based above the weir on the KEVICCS school Elmhirst site. The Canoe club has had an annual increase in membership every year over last 10 years and was one of first voluntary sports clubs in SHDC to get Clubmark accreditation several years ago, it is on target to achieve Top Club acknowledgement in next couple of Years (this will place it at same level at Plymouth and Exeter canoe clubs). It has an all age participant level from juniors to veterans. It has as its base and canoe/equipment storage area an old prefabricated garage. It is in the process of seeking a long term arrangement with KEVICCS school for the site, as it is on the flood zone area of the Elmhirst field and therefore not within the proposed development area T3. The proposal is for a new canoe/equipment and coaching training centre with easy access to the river. The perceived obstacles are twofold in providing changing facilities and public toilets especially as the clubs is expanding its younger age groups.

As part of the development of a hydro electric scheme by the weir, the developer has enhanced the bank and access point for the canoe club to the river. Totnes Canoe Club is taking on the responsibility for the landing stage from the land owner (Dartington Hall Trust) and are making it available to other organisations and clubs e.g. local youth groups such as Guides (Ashburton), Scouts (Torbay), Youth Service and local businesses such as Canoe Adventures (Harberton) and Winding River (Totnes). It is also discussing agreements with KEVICCS school to provide water based activities.

It is looking to raise funds from a variety of sources including local authority support and from their own National Governing Body and matching funding from other grants and its own members, to carry out the proposed developments.

- **4.3] Totnes Boating Association** is based just below the Old Bridge and has recently rebuilt its boat house and an element of storage space. It has access to the river through its own slipway and has responsibility for the moorings on the river alongside the boat house.
- **4.4] Sea Scout/scout centre,** based on the quay opposite the Galleon Play area. The lease on the building has expired and the Sea Scouts have been on an annual rolling licence at their centre. It was constructed by the friends and supporters of the Sea Scouts and built so as to be above the flood level of the quay and is now in need of replacement. The Sea Scouts regularly use a range of boats and canoes and use the slipways on the river near the boathouse. They also store their boats and equipment at the Scout hut and the adjoining land.

It was proposed that a new Sea Scout centre would be developed in conjunction with a community facility for Bridgetown, opposite the Rowing Club at Long marsh on land identified through the Riverside development adjoining the new care home. This has yet to come to fruition and is waiting for an outcome from SHDC.

**4.5] Totnes Rowing Club,** is based at Longmarsh, being the last building on the quay before the car park. It is alongside both a stepped quay which aids the boats launching and the slipway which is used both by the public and the rowing club.

The Totnes Rowing Club is recognised as one of the best rowing clubs in the South of England and it has an envious position on the Dart with the potential of a straight 1000 meters of the river Dart to row and compete on. Due to this, it is a victim of its own success and it has a growing membership in all age groups and gaining international success. It has now a waiting list and excessive demand on its facilities and equipment.

Recently it has had to undertake a review of its facilities and will need to agree a development plan to cope with any changes to what it can provide for its membership at both current levels and possible increases in numbers in the future. It is also considering the economic and recreational contribution it can make to the community in these plans.

The 3 options it is considering to base any development plans on are:

- I. Carry on as the club is at the moment, upgrading both coaching and rowing equipment as necessary but formalizing the temporary arrangements for boat storage and seeking other space/facility for dry side coaching and training when needed.
  The primary issue with this option, is that to provide the range of boats required so that rowing becomes far more accessible, the club will have to acquire more boats with the resulting pressure on their already storage space. They currently store boats on areas with informal agreements with the land holder.
- II. The club should "bite the bullet" allow for increased membership and seek to increase the size of their facilities, to cater for the increase in boats and equipment which would result from the increase in membership. This would also increase the accessibility of the club in the community providing a wider range of rowing options for the new and current members potentially developing links with other clubs and organisations in the Town. The greatest benefit from this option would be to raise the profile of the Club in the South and South West of England and create a centre of excellence based at the club. It would also attract more visitors/competitors to the town through the running of training camps and regattas and extend the catchment area in the South Hams for those who would want to participate.

III. Retaining the facilities, equipment etc. the club has at the moment, formalizing its informal agreements re storage and allowing an increase in membership but on a more selective skills based assessment, thus increasing the overall standards of the club membership and the position of the club in both the West /South of England and nationally. This would obviously be more restrictive and less accessible to those who wish to experience and be introduced to the sport, but it would create a club which could become the centre of excellence for the South West.